

PURPOSE

To report on:

- The **achievements** of the South African Council for Educators the 2019/20 financial year.
- The performance of Council against the planned targets of the predetermined objectives in the Annual Performance Plan for the financial year 2019/20.

• The Council's **expenditure** for the Financial Year 2019/20.

PRESENTATION OUTLINE

PART A

Overview of the Service Delivery Environment and Context

PART B

Programme Performance

PART C

Annual Financial Statements



PROGRAMMES OF SACE

- The ANNUAL PERFORMANCE PLAN summarises the priorities of SACE as outlined in the Strategic Plan 2015/2020.
- The activities of SACE have been structured into five programmes as elaborated in the Annual Performance Plan 2019/20:

PROGRAMME 1: Registration

PROGRAMME 2: Ethics

PROGRAMME 3: Continuing Professional Teacher Development Management (System)

PROGRAMME 4: Professional Standards

PROGRAMME 5: Policy and Research

PART A: OVERVIEW OF THE SERVICE DELIVERY ENVIRONMENT AND CONTEXT



VISION

To promote professionalism amongst all educators in South Africa by ensuring that our services are easily accessible, continuously empowering through development, ensuring commitment to the profession and adherence to the ethos of education as enshrined in the South African Constitution.

MISSION

SACE shall strive to ensure that the education system is enriched, by providing properly registered and professionally developed educators that would display professionalism.

VALUES

SERVICE-ORIENTED

Ensure that the teaching profession in general and educators in particular are serviced satisfactorily at all times. Servicing educators is priority number one for all SACE employees.

QUALITY

Provide quality and excellent service to educators and the profession as a whole.

OPENNESS AND TRANSPARENCY

All SACE matters should be treated with honesty and sincerity. SACE will strive to engage and consult with its stakeholders on various matters regularly.

PROFESSIONALISM

Display high level of professionalism at all times.

LEGISLATIVE AND POLICY ENVIRONMENT

NDP: Vision 2030

Professional Standards

Professional Certification

Quality Professional Development Provisioning

LEGISLATIVE AND POLICY ENVIRONMENT....

Regulatory Policy Instruments for the South African Teaching Profession

SACE Act, 2000

South African Council for Educators Act, 2000 as amended

NQF Amended Act, 2019

National Qualifications Framework Act, 2008

NPFTED, 2007

National Policy Framework for Teacher Education and Development South Africa

ISPFTED, 2011

Integrated Strategic Planning Framework for Teacher Education and Development in South Africa, 2011–2025

Employment of Educators Act, 1998

The Revised Personnel Administrative Measures, 2016

South African Schools Act, 1996

The Revised Policy On The Minimum Requirements For Teacher Education Qualifications, 2015

Education Labour Relations Council and PSCBC Resolutions

Policy on Minimum Requirements for Programmes Leading to Qualifications in Higher Education for Early Childhood Development Educators, 2017



SOME KEY SACE REGULATORY INSTRUMENTS / TOOLS

- SACE Revised Registration Criteria 2020
- SACE Code of Professional Ethics And Disciplinary Procedures 2016
- CPTD Management System Handbook 2013
- SACE Professional Teaching Standards 2019
- SACE Fit-to-Teach and Reinstatement Policy 2018
- SACE Teacher Professionalisation Path 2019
- SACE Draft Teachers' Rights Responsibilities and Safety Handbook 2019



SACE REGULATORY ENVIRONMENT?

School-Based
Educators In Public
and Independent
Schools

Office-Based Educators Employed by the EEA (1998) TVET College Lecturers

CET College Lectures **Student Teachers**

ECD
Practitioners
(NQF Level 5
upwards)

Academically Qualified Professionals Working in the Focus Schools, Technical High Schools, Schools of Skills, Special Education Needs Schools, and Religion in many of the Independent Schools

SACE OFFICES

NATIONAL OFFICE

• 240 Lenchen Avenue, Centurion

CURRENT PROVINCIAL OFFICES

- Kwazulu-Natal Durban
- Free State Bloemfontein _____
- Limpopo Polokwane
- Eastern Cape East London
- Western Cape (Securing office space)

Servicing the Northern Cape Province as well in the interim

PERFORMANCE DELIVERY ENVIRONMENT

- During the year under-review, the teaching profession saw the introduction of the SACE online registration system, in moving in line with the 4th Industrial revolution.
- The system has been used largely by the student teachers in various Higher Education Institutions (HEIs), as new provisional registration applicants.
- Council strengthened processes of regulating entry into the teaching profession through effective partnerships and collaboration that:
 - enhanced systems and processes of acquiring police clearance more efficiently and timeously, as well as, fingerprints for screening applicants against the Department of Justice and Constitutional Development's National Register for Sexual Offenders;
 - commenced processes with SAQA to ensure the protection of the status of the teaching qualifications, along with, curbing fraudulent qualifications in the profession in line with the National Qualifications Framework Amendment Act of 2019;
 - worked continuously with Umalusi to ensure that the independent schooling sector employ fit-to-practice qualified teachers that are professionally registered with SACE; and
 - Ensured support by the Department of Home Affairs in verifying foreign nationals' documents for legal entry into the country and work permits.

PERFORMANCE DELIVERY ENVIRONMENT CONT...

- The Council successfully signed up almost all educators in the profession for participation in the Continuing Professional Teacher Development System as lifelong learners.
- Therefore, council has decided to focus on the sign up of the final-year students from the next final year onwards.
- Council continues to enforce the Code of Professional ethics. During the period under review,
 26 educators were removed from the roll of educators due to violation of the Code.
- 17 of these 26 educators were submitted to the Department of Social Development for inclusion into the National Child Protection Register in order to be declared unfit to work with children.
- As part of SACE's continued contribution into the school-based violence and violence on teachers in particular, the produced **SACE Handbook on Teachers' Rights Responsibilities** and Safety was taken back to the teachers for their final comments and voice, through the 9 provincial round tables, prior to its finalisation.

PERFORMANCE DELIVERY ENVIRONMENT CONT...

- In a move to increase its capital investment, Council is intending to move away from rentals and to use the accumulated surplus reflected in the financial statements, to acquire provincial administrative buildings in the Western Cape, Free State, Kwazulu-Natal, Eastern Cape and Limpopo within the current MTEF period.
- The property acquisition process in Limpopo and Kwazulu-Natal are is being concluded in the third quarter of 2020/21 financial year, while the Eastern Cape and Western Cape will be concluded in the fourth quarter of the same financial year.
- Once again, Council received unqualified audit report.
- However, there are some misstatements identified in the audit report. A remedial action plan and the necessary consequence management have been put in place to address them.

PART B: PROGRAMME AND SUB – PROGRAMME PLANS

2019/2020 PRE-DETERMINED OBJECTIVES

Total number of Indicators	Achieved	Percentage
11	8	72%

PERFORMANCE INDICATORS NOT REACHED

Performance Indicator	Annual Target	Annual Output	Difference
1.1.1 Number of new educators registered	35 000	30 164	-4836
2.1.1Percentage of cases finalised	75% of 550 cases received (413)	68,74% (284)	31.24% (-129)
3.1.2 Number of Professional Development Providers approved	130	79	51

Comparison of the Pre-determined Objective 2018/19 and 2019/20

2018/19 2019/20

Total number of indicators	Achieved	Percentage
16	7,5	47 %

Total number of indicators	Achieved	Percentage
11	8	72%



Programme 1: Registration

The purpose of this programme is to register qualified educators and create sub registers for special categories, maintain and update educator database, and enhance the quality of the registration of teachers by introducing standards.

Strategic objective:

 To register unregistered practicing and newly qualified educators in the country, and special categories of educators

Key performance indicators, planned targets and actual achievements

KEY PERFORMANCE INDICATOR	PLANNED TARGET 2019/2020	ACTUAL ACHIEVEMENT 2019/2020	DEVIATION FROM PLANNED TARGET TO ACTUAL ACHIEVEMENT 2019/2020
Number of new registered educators	35 000	31 769	-3231 Negative Deviation
Number of educators updating and renewing their registration status		47 315	+7351 Positive Deviation

Key performance indicators, planned targets and actual achievements

	ACTUAL ACHIEVEMENT	ACTUAL ACHIEVEMENT	COMMENT
INDICATOR	2018/2019	2019/2020	
Number of new registered	29 765	31 769	An increase of 2 031 (6.3%)
educators			
Number of educators		47 315	An increase of 12 329 (26.05%)
updating and renewing			
their registration status			

REGISTRATION SCOPE

Fully Qualified Educators / Lecturers

Full Registration Status to Practice

Student Teachers

Provisional Registration Status for BEd and PGCE Students

The status should not to be used for employment purposes, Unless in the Learnership mode.

INTERIM MEASURE

Academically Qualified and Professionally Qualified practicing teachers MUST BE studying towards PGCE

Provisional Registration Status Renewable Annually up to a period of Three Years ONLY.

Special Category

Conditional Registration Status with some limitations to a Subject / Phase / Institution / Sector

Three-Stream Model (including

Artisans)

Focus Schools 11 Areas

Schools of Skills

Muslim Schools

Christian Schools

Waldorf School

Montessori School

Jewish School

And Other qualifying Groupings

RESTRICTIVE REGISTRATION
CERTIFICATE IN THE FIELD OF
PRACTICE

Excluded From the SACE Scope – Employers' Responsibility in terms of ethical conduct / behaviour

- Teacher / Education / School Assistants
- Sports Coaches
- Extra-Curricula Trainers / Private Tutors
- Food Handlers
- After care Staff
- Security Guards
- Scholar Transport Drivers



PROFESSIONAL REGISTRATION VALUE CHAIN

Screening Against the National Child Protection Register – Currently not Happening.

SACE

Professional Registration

First Port of Entry into the Teaching Profession through Professional Registration

Screening against the National Register of Sexual Offenders

for Employment in Public

Gazetted List of Scarce and

Critical Skills for the Country

Schools

DSD

DoJC

FIT-TO-TEACH/PRACTICE STATUS AND

GOOD PROFESSIONAL STANDING IN THE TEACHING PROFESSION

SAQA

Foreign Qualification

Evaluation, Comparison against the NQF and Verification

National QualificationsVerification

Foreign Nationals Police Clearance From Country of Origin - 1st time Registration Letter of Professional Standing from the teaching Council, such as TCZ.

National Police Clearance

Critical and Scarce Skills Visa
Work Permit

Qualification Evaluation System

Legal Entry into the Country

DHA

DHET

SAPS

PROFESSIONAL TEACHING IN OUR HANDS



PROGRAMME 1: HIGHLIGHTS

- Overall, Council planned for 75 000 registration applications for 2019/2020 reporting period, however, the total number of application exceeded the planned target with 4084 resulting in 79084 transactions.
- Of all the 79084 registration applications processed, 40% (31 769) were new applications with final year provisionally registered student teachers in the majority.
- Updates from provisional to full registration status by newly qualified educators, along with, renewals by foreign nationals accounted for 60% (47 315) of the total percentage of teachers registered with Council.
- Only **31769 (40%)** were registered due to the reasons provided in the variance and comment column above.
- 3472 out of 31769 new applicants were registered under special registration category, with ECD registrants recording 2836 of that number.
- The majority of the ECD practitioners were registered with NQF Level 5 qualification, indicating the need to encourage and support them to move towards a 360 and 480 credits qualifications as a move towards professionalising the sector.

PROGRAMME 1: HIGHLIGHTS

- All the **79 084 applicants** were screened against the SAPS clearance process and 59 (0.07%) applicants' police clearance certificates revealed that they were found to be having criminal records in the following areas:
 - Physical Assaults (14)
 - Theft (16)
 - Driving under the influence of Alcohol (7)
 - Murder (2)
 - Drugs (4)
 - Fraud (3)
 - Malicious damage to property (2)
 - Fraudulent Qualification (2)

- Attempted Murder (1)
- Robbery (1)
- Shoplifting (1)
- House Breaking (1)
- Fraudulent Qualifications (1)
- Driving under the influence alcohol (2)
- Domestic Violence (2)
- Cases of 29 (49.15%) applicants out of 59 were recommended for registration after being assessed internally in line with the Fit-to-Teach and Reinstatement Policy.
- **30 (50.84%) out of 59 applicants'** cases were handed over to be adjudicated through Fit-to-teach committee.

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REPUBLIC OF SOUTH AFRICA

FORM 9

[Regulation 18]

CERTIFICATE IN RESPECT OF PARTICULARS

Section 44 of the Criminal Law (Sexual Offences and Related Matters)
Amendment Act, 2007 (Act No. 32 of 2007)(the Act)

NATIONAL FULL STAMP OF TRAIT

NATIONAL FULL STAMP OF TRAIT

NATIONAL FULL STAMP OF TRAIT

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NATIONAL STAMP OF TRAIT

DEPARTMENT OF JUSTICE AND

CONSTITUTIONAL DEVELOPMENT

In terms of section 43 of the Act the objects of the Register are to protect children and persons who are mentally disabled against serval offenders by—

(i) here bean convicted of a serval offenders by—

(ii) here bean convicted of a serval offenders by—

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are contained in the Register of a centificate as contemplated in Chapter 6 whether or not the particulars of an employee contemplated in excellent informing a forming authority applying for a certificate as contemplated in Chapter 6 whether or not the applying an employee contemplated in excellent 45(1)(a) or (b) contained in the Register.

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PARTICULARS OF PERSON

This:

PARTICULARS OF PERSON

Mr.

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Indicate any other surramenes:

Profession or trade:

Date of birs:

Age:

25

Bentity number/ passport number:

Differ's Scence number:

Home address/ Last known physical address:

SACE / DEPARTMENT OF JUSTICE AND CONSTITUTIONAL DEVELOPMENT (DOJC) SCREENING IS LARGELY PAPER-BASED AND NOT AUTOMATED PROCESS.

NAT HEAD OFFICE LCRC

Date: 2020/07/03

SACE / DOJC pilot for screening SACE registration applicants against the National Sexual Offenders Register, did not find anyone listed in the register.

UPDATE ON THE IMPACT OF COVID 19 ON PROFESSIONAL REGISTRATION PROCESSES

PROFESSIONAL REGISTRATION DURING COVID-19 ALERT LEVELS 5 – 2

- Walk-in registration services stopped in the SACE national and provincial offices
- Processes Depending of the Third Party Services
 - Posted Mail could not be accessed due to lack of access to the South African Postal Services' bulk mail services
 - SAPS Police Clearance delays and finger prints not taken
- Challenges of working from home with a professional registration system that is dependent on multiple internal control and quality assurance systems
- Collaboration with Universities for bulk graduates registrations and 9 Provincial Education Departments' Human Resource Directorates
- Online Registration System for the new Registrations only – 3 914 New Registrations
- Updating From Provisional Registration to Full Registration Status – Provincial and National SACE Offices Emailing System and Forms Drop-Off (12 183 Newly Qualified Educators Registered)

PROFESSIONAL REGISTRATION DURING COVID-19 ALERT LEVEL 1

- Opened up the Registration walk-ins in all the SACE offices from the 1st October 2020
- 11 849 Have been registered through walk-ins since the 1st October 2020
- Online Registration for new applicants continues, as well as, through emailing system
- Finalise phase 2 of the Online Registration System, as part of the egovernment processes, in terms of updating from provisional registration to full registration status

Registration Stats All SACE Offices – COVID 19 Alert Level 1 (1st October 2020 to 09 November 2020)				
	Walk-in/Email Registrati		Online Registration	
SACE Office	1 st - 31 st Oct-20	1 st -9 th Nov 2020		
EASTERN CAPE	80	16		
National Office	4741	1842	1279	
KWAZULU NATAL	1061	443		
FREE STATE	974	217		
LIMPOPO	1000	192		
TOTAL	7856	2710	1279	11845

PROGRAMME 1: HIGHLIGHTS CONT...

Strategy to overcome areas of under performance

- SACE has the revised professional registration scope and the accompanying criteria and requirements. These will be advocated and communicated more robustly to the teaching profession and prospective teachers in particular, to ensure that the registration process is done without any barriers and challenges.
- The introduction of the online registration system across all the higher education institutions will ensure that registration on new educators takes place seamlessly throughout the country..
- Data integration and clean up processes will continue to ensure data integrity and enhanced data management processes.
- Strengthening collaboration with the South African Police Service (SAPS)'s Criminal Record Centre to improve the police clearance issuing process, Department of Home affairs for verifying documents, and SAQA for qualification verifications processes.

PROGRAMME 2: ETHICS



PROGRAMME 2: ETHICS

The purpose of this programme is to:

- Promote ethical conduct among educators through the development and enforcement of the code of ethics.
- Facilitate interventions and support for schools, educators and school communities on ethical matters.

Strategic objective:

To reduce the number of violations of the code of ethics,

PROGRAMME 2: ETHICS

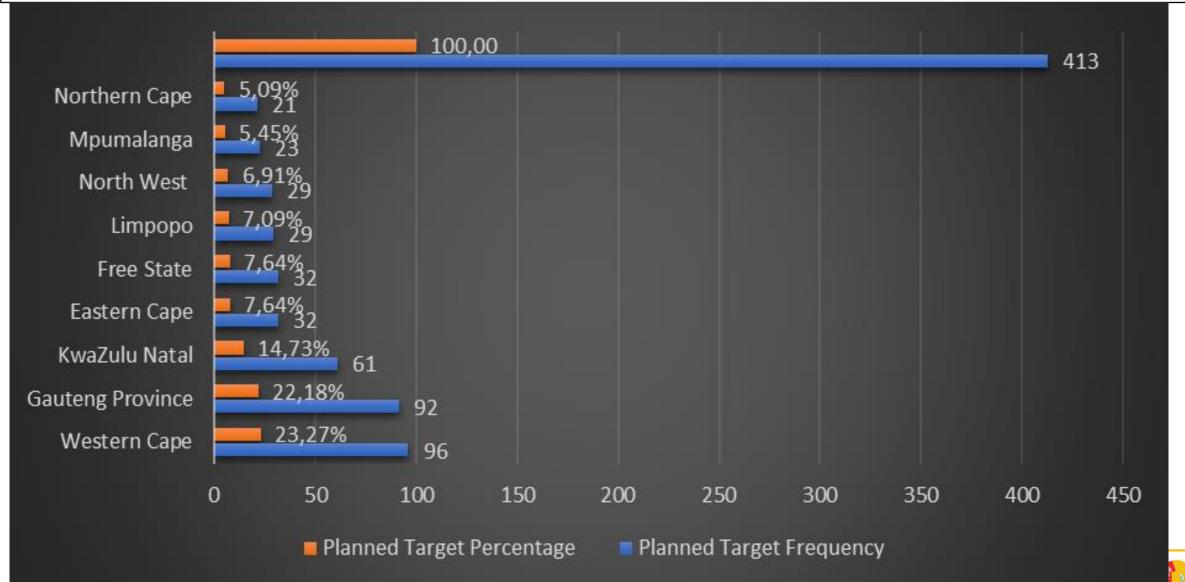
Key performance indicators, planned targets and actual achievements

KEY PERFORMANCE INDICATOR	PLANNED TARGET 2019/2020	ACTUAL ACHIEVEMENT 2019/2020	DEVIATION FROM PLANNED TARGET TO ACTUAL ACHIEVEMENT 2019/2020
Percentage of cases finalised	75% of 550 cases received (413)	68,74% (284)	31.24% (-129)

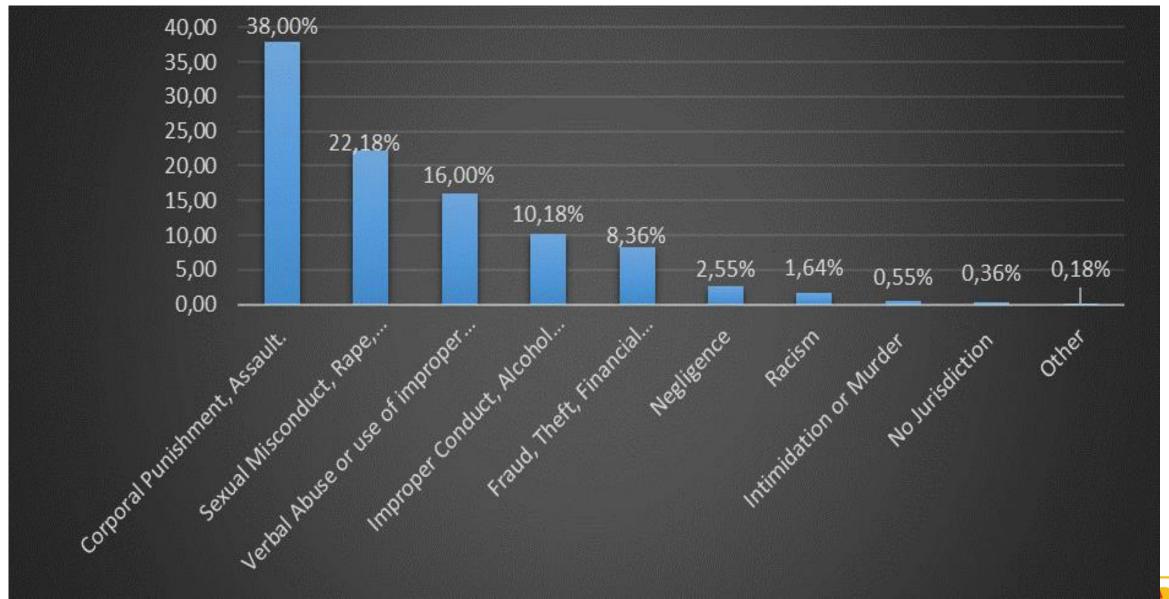
PROGRAMME 2 HIGHLIGHTS

- Programme 2 failed to achieve its 2019/20 target on the Percentage of cases finalised indicator.
- Notwithstanding this, Council placed a lot of focus on cases carried over to the 2019/20 financial year, from the three financial years 2018/19, 2017/18 and 2017/16.
- As a result, Council managed to resolve and finalise a total of 456 cases as follows:
 - 284 of which arose in the current year of reporting; and
 - 172 rolled over cases from the previous financial periods.
- Council employed additional personnel who worked tirelessly to accelerate the processing and finalisation of cases and also with the help of our volunteer panellists. Constant training was afforded to personnel to increase productivity.

Distribution by Register of Complaints of Educators' Ethical Misconduct by Province



Nature of Professional Misconduct Allegations against Educators - 2019/2020



Nature of Professional Misconduct Allegations against Educators - 2019/2020

- The top three categories of cases of professional and unethical misconduct against educators are –
 - Corporal Punishment and Assault –157 (38%);
 - Sexual misconduct, rape, indecent assault, sexual assault and sexual harassment 92 (22.18%); and
 - Verbal abuse or use of improper language, victimization, harassment, defamation and others 66 (16%)
- Sexual offences remain in second place as a category of misconduct cases levelled against educators and they have increased by 29 (43%) during the period under review.
- Educators that are found guilty of sexual misconduct are sent to the Department of Social Development (DSD) to be entered into the register of persons who are unfit to work with children.
- In 2019/2020 a total of **17 teachers** were entered into such register after Council had removed them from the register of fit to practice educators.
- SACE and the South African Human Rights Commission are working collaboratively on sexual abuse related matters, as well as, conducting further research in examining the profiles, psychological aspects and other related factors on teachers continuing to engage in sexual violation and abuse of children.

BREAKDOWN OF FINALISED DISCIPLINARY CASES WITH VERDICT

Breakdown of finalised disciplinary cases	Number of educators found guilty	Number of educators found guilty but given a caution	Number of educators found not guilty	Number of cases withdrawn owing to lack of cooperation by witnesses
ROLLED OVER CASES	80	1	10	18
CURRENT CASES	23	-	1	2
TOTAL	103	1	11	20

Finalisation of the 2019/20 Cases and Carried Over Ones

Sanctions meted out to educators found guilty of breaching the code of professional ethics

Breakdown of sanctions		Removed from the roll for a period	Suspended removal from the register with fines
ROLL OVER CASES	19	1	60
CURRENT CASES	7	2	14
TOTAL	26	3	74

In terms of the EEA, the 26 Educators are deemed to have resigned. The relevant Provincial Education Departments are to enforce the sanction by removing them from their employ and blocking them from their PERSAL in the case of the public schooling sector. The same process applies to the Independent Schooling Sector and Educators employed in terms of the EEA.

PROGRAMME 2 HIGHLIGHTS CONT...

Strategy to overcome areas of under performance

- The 2020- 2025 strategic plan has ensured that, all the APPs for the five-year period, have indicators that ensure that both the rollover cases and the particular financial year are processed simultaneously, as reflected in the next slide.
- Council has appointed additional staff to deal with investigations and disciplinary hearings
- Additional panellists will be capacitated to process cases in the coming financial period. This will bolster the capacity of the Legal and Ethics Division to conduct more cases.

Year	2018/19	2017/18	2016/17
Historical Rolled-Over Cases for the three previous financial years 31st March 2017; 31st March 2018; and 31st March 2019	633	182	248
Cases remaining as at 31st March 2020	103	0	6
Cases remaining as 31 October 2020	98	0	4
Percentage of rolled-over cases processed, finalised and closed as at 31 st October 2020.	84.52%	100%	97.58%



PROGRAMME 3: ETHICAL STANDARDS

C	Output Indicator	Annual Target for 2020/21	Quarter 1 Target	Quarter 1 Actual output	Reason for Deviation	Corrective Measures	Comments for Quarter
3.1.1	Percentage of investigations on new cases finalised	80%					
3.1.2	Percentage of investigations on roll-over cases finalised	90%					
3.2.1	Percentage of disciplinary hearings on new cases finalised						
3.2.2	Percentage of disciplinary hearings on roll-over cases finalised						

PROGRAMME 3: CONTINUING PROFESSIONAL TEACHER DEVELOPMENT MANAGEMENT (SYSTEM)

PROGRAMME 3: CONTINUING PROFESSIONAL TEACHER DEVELOPMENT MANAGEMENT (SYSTEM)

Programme Purpose:

SACE has a responsibility to manage a system for continuing professional development with the support of the Department of Basic Education and the nine Provincial Education Departments. In line with this, SACE will:

- Ensure that educators engage in life-long learning throughout their career.
- Ensure that educators' classroom practice and professional competence are improved through the provisioning of quality SACE approved providers and endorsed professional development programmes

Strategic objective:

• To approve providers and endorse professional development activities that contributes to improving educators' professional competence.



PROGRAMME 3: CONTINUING PROFESSIONAL TEACHER DEVELOPMENT MANAGEMENT (SYSTEM)

Key performance indicators, planned targets and actual achievements

Performance Indicator	Planned Target 2019/2020	Actual Achievement 2019/2020	Deviation from planned target to Actual Achievement for 2019/2020
Number of educators signed up to the CPTD system per year. (Disaggregated by cohort)	35 000	52 586	+17586
Number of Professional Development providers approved	130	79	-51
Number of new Professional Development Activities endorsed	700 new Professional Development Activities Processed in a year	1 009	+309
Number of educators supported on Professional Development.	10 000	20 757	+10 757



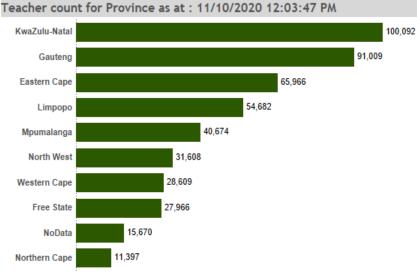
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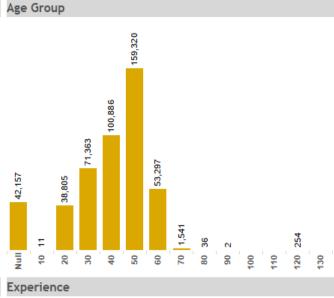


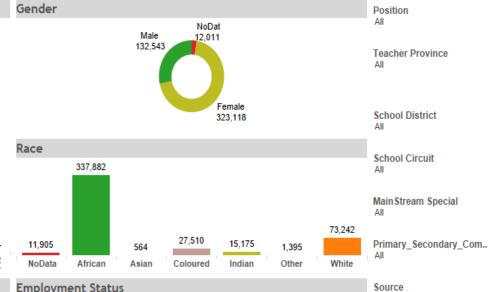
Teacher Details - Signed Up

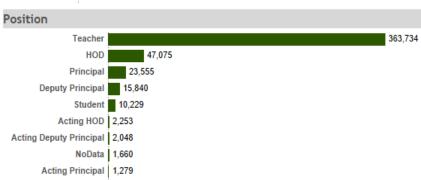
Person Type

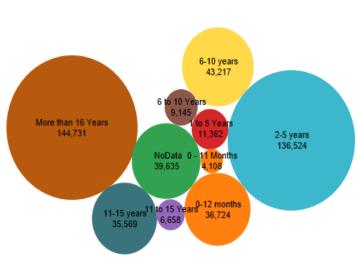
Teacher Li.. All

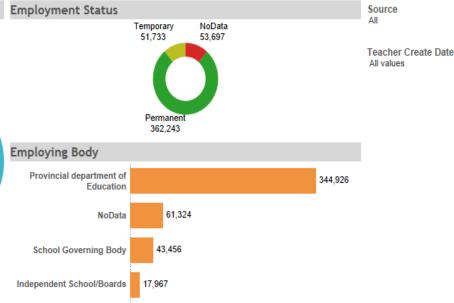












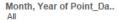
PROGRAMME 3: HIGHLIGHTS CONT...



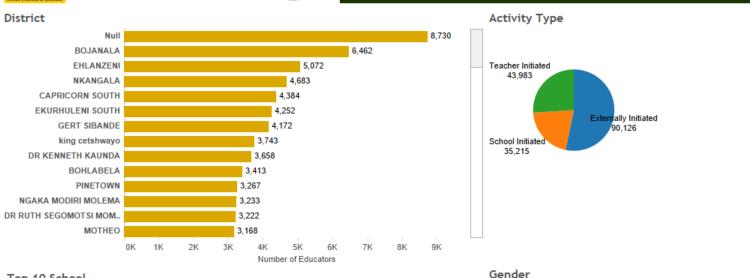
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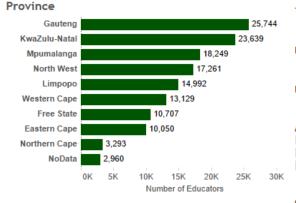


Educators Reporting



Main Stream_Special







Position

Name of School

Activity Type

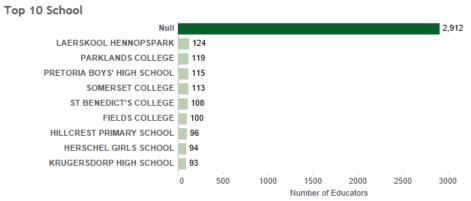
Externally InitiatedSchool Initiated

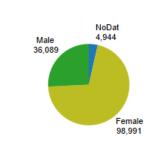
✓ Teacher Initiated

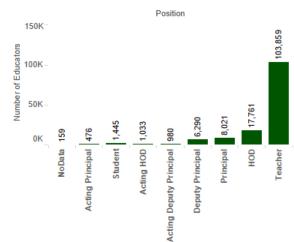
Met 150 Points

Province

District







Position

PROGRAMME 3: HIGHLIGHTS CONT...

Strategy to overcome areas of under performance

- A revised strategy to approach accredited and non-accredited private providers operating in the ETD sector. to consider participating in the CPTD space as providers. This will be done through provider forums run in all the provinces to ensure a wider catchment.
- An invitation will be sent to other government departments who might have something to offer to education especially the departments of Sports Arts and Culture, Safety, Health and Social Development to contribute to CPTD provisioning.
- Establish stronger partnerships with the ETDPSETA provincial offices in order to ensure that funding is only benefitting
 the SACE endorsed activities and SACE approved providers, furthermore to access database on available providers in the
 province. The database will assist in extending invitations for provider forums and the write up programme sessions for
 private providers.
- The private providers will be invited for programme writing workshops and forums so as to increase advocacy and recruitment of category C providers. The same programme that has been conducted in the period under review in various provinces.
- The revamping the CPTD-IS to include service providers as end users, this will allow direct communication with providers through the self service portal. This will increase communication channel between Council and providers. Strengthening the APP that is currently under construction to include areas of CPTD self-service portal.

PROGRAMME 4: PROFESSIONAL STANDARDS

Professional Teaching Standards for South Africa

- 2. Teachers collaborate with others to support teaching, tearning and their professional development
- 2.1. The wellbeing of children and their learning requires collaboration between teachers, parents or guardians, schoolbased colleagues and other professionals: in the community
- 2.2. Teachers involve themselves in ongoing personal, academic and professional growth frrough reflection, reading, study, research, and participation in professional development activities.
- 2.3. Teachers provide supportive environments for the induction and mentoring of colleagues who are new to their actions, as well as pre-service and newly-qualified teachers.
- 2.6. Teachers participate in prohesional descriptions activities organised by their subject associations, professional learning communities (PLCs) and teacher unions.
- 2.5. Teachers conduct themselves in work that earn the respect of those to the community and uphold the dignity of the beautiving profession.
- 2.6. Teachers involve themselves in educational debates and provide thoughthal comment on educational issues that affect them.

- Teachers understand that language plays an important role in teaching and learning.
- Teachers make appropriate use of the language of learning and teaching (Lot.T), and where necessary, draw on other tanguages to clarify teament understanding of important concepts
- Teachers introduce learners to : the special/at terminology of their
- Teachers provide learners with ongoing apportunities to decade. interpret, and critique different kinds of written, graphical and
- Teachers create apportunities for interiors to develop their reading and writing skills in the lessons they reach.

PROFESSIONAL

TEACHING ...

Teachers promote social justice and the redress of inequalities within their educational institutions and society

more broadly.

- Teachers are convented to affording every bearner equitable and high esolity learning. peportunities.
- Teachers have a moral responsibility to identify, confront and resist the marginalization and exclusion of learners from accessing quality terring sportunities.

- 7. Teachers understand how their subjects are best taught and learnt.
- Touchers present subject knowledge to learners in a conceptually sound marrier
- 7.2. Teachers device tasks that give learners. apperturates to practise and master new knowledge.
- 7.3. Teachers learn to anticipate what learners find. difficult to understand and develop effective ways to address common missandersmandings.
- Teachers access, develop and modify teaching and learning resources available within and beyond their
- 7.5. Teachers use carefully chosen physical, graphic. digital and text-based resources, that enforce instructs' access to browledge.
- 7.6. Teachers use a variety of teaching and assessment strategies to promote learning for all.

- www.sace.org.za 8. Teachers interpret the national
- curriculum to plan systematic sequences
- Teachers use their traveledge of their subject and the currendum to plan purposeful and colument lessons.
- 8.2. Teachers connect the concepts they teach to what learners dready know, and build a foundation for what free will learn subsequently.



- Teaching involves organising, monitoring and assessing learning.
- Teachers use assessment tasks that give learners. opportunities to show what they have learns, and what they can do with that knowledge
- 9.2. Teachers provide learners with feedback that helps them understand what they have done correctly, where they have made mistakes, and how they can improve their work.
- Talgeburs use learner ervors as important data for understanding what learners misunderstand, and for thinking about ways to improve their teaching.
- Teachers keep accurate records that reflect tearner achievement, and can report to statiohelders on the progress of learners.

...IN OUR



- 5. Teachers make judgments that are conceptually informed, respensive to fearners and contextually appropriate.
- 5.1. Teacher's seek to understand the reliationship between theory. research and their stassroom practices.
- 5.2. Teachers can justify the teaching choices they make about lecture planning, delivery and accessment to Tremsolves and to offer statefoliors.
- 5.3. Teachers reflect on their plansmorm experiences and use learner performances to think about ways to improve their teaching.

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- I. Ethical teaching is based on a commitment to the learning and wallbeing of all children.
- Teachers hold high espectations of all learners' capacity to learn, work ford, and achieve
- 1.3. Teachers undenstand how children dwering and
- Teachers understand the different studienges. that comfront tearners and their families, and consider how these issues may affect their
- 1.A. Teachers respect different espects of learners' identifies, and regard diversity so a strength and resource for teaching.







- Teaching is based to tupchers' a inderstanding of the subject/s they fo
- 6.1. Teachers understand the structure and the seneages that make up the subjects they teach. They understand how these cancepts are connected.
- Teachers know how to use skills to create and verify knowledge in the subject A Trey teach.
- Tractions understand how concepts in their subjects can be used to address roal world tesses.
- Tractures keep themselves adversed of new developments in their subjects.



10.1. Teachers are in class and teaching during scheduled tracting time.

.............

- 10.2. Teacher's establish stassmann routines to maximize twacting and learning time.
- 10.5. Teachers use for and provinterely applied rules to promote respectful behaviour. with all members of the school community.





PROGRAMME 4: TEACHER PROFESSIONALISATION

Programme Purpose:

The purpose of this programme is to:

- To develop a set of professional standards for teachers' practice that is theoretically informed, contextually appropriate and widely accepted by stakeholders;
- Develop various strategies and processes of assisting and supporting educators with regard to professional matters and needs;
- Improve and maintain the status and image of the teaching profession;
- Facilitate processes of ensuring that more and better teachers join the teaching profession; and
- Ensure the quality of initial teacher education and ongoing professional development through quality assurance mechanisms and standards.

Strategic objective:

- Set and implement the IPET and CPTD standards through a consultative process with the stakeholders in the teaching profession.
- Develop the professional designations as part of contributing to the enhanced status of the teaching profession

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PROGRAMME 4: TEACHER PROFESSIONALISATION

Key performance indicators, planned targets and actual achievements

Performance Indicator	Planned Target 2019/2020	Actual Achievement 2019/2020	Deviation from planned target to Actual Achievement for 2019/2020
•	Professional practice standards approved and gazetted	Professional Standards Approved by Council for implementation.	

PROGRAMME 4: HIGHLIGHTS

- SACE developed the Professional Teaching Standards (PTS) through the multi-stakeholder driven process of the Standards Development Working Group (SDWG) subsequent to the launch of the process by the Minister.
- Subsequently, the PTS, as reflected in the previous slides were approved by Council, HEDCOM and noted by the CEM during the period under review.
- Initially the plan was to gazette the PTS through the Ministry of Basic Education.
- However, on hindsight, there was a rethinking on taking this direction in Council, given SACE's independence and legislated mandated to set, protect and maintain ethical and professional standards as a self-regulatory professional body.
- This move was aligned to the ethical standards which were developed on the basis of the powers and authority in SACE's enacted legislation SACE Act no.31 of 2000.

PROGRAMME 4: PROCESS OF BEGINNING TO IMPLEMENT THE PTS

- Based on the SACE Professional Teaching Standards the following are being done as part of initial implementation process:
 - The content of the DBE Induction Model to be field tested is based, amongst other things, on the 10 Professional Teaching Standards;
 - Higher Education Institutions, supported by SACE/DHET/DBE and other partners, developed an alternative cutting-edge Teacher
 Choices in Action Teaching Practice Module, as an alternative approach to the traditional teaching practice, which will continue to
 satisfy the requirements of the practice-based learning for the student teachers;
 - The Module draws from Professional Teaching Standard number 7 that recognises that teachers "make thoughtful choices about their teaching that lead to meaningful learning for all learners";
 - In consistent with this standard, the 26 000 student teachers registered for this module went through a learning journey in reflecting on their processes of becoming professional teachers who will be able to make choices: that enable learning in different contexts; for working with knowledge that promote cumulative learning; for making learning inclusive; and for managing environments;
 - As part of influencing the Initial Teacher Education Programmes and training of prospective teachers, the SACE Professional Teaching Standards are being included in the Revised Minimum Requirements for Teacher Education Qualification Policy of the Department of Higher Education and Training (not yet released). Consequently, the process of approving new Initial Teacher Education Programmes will take these Professional Teaching Standards into account;
 - SACE / DHET / DBE and Education Deans Forum Task Team has been established to work on the implementation of the Professional
 Standards and the Teacher Professionalisation Path in the Initial Teacher Education space.

PROGRAMME 5: POLICY AND RESEARCH



PROGRAMME 5: POLICY AND RESEARCH

Programme Purpose:

The purpose of this programme is to:

- To enhance policy and research coordination within SACE.
- To strengthen the SACE advisory role and service that is informed by policy, research, and consultative processes.
- To promote research on professional matters and any other educational matter relevant to SACE.

Strategic objective:

 Use the data, information and research to inform policy decisions and advice to the Minister, Council and the teaching profession as a whole.

PROGRAMME 5: POLICY AND RESEARCH

Key performance indicators, planned targets and actual achievements

KEY PERFORMANCE INDICATOR	PLANNED TARGET 2019/2020	ACTUAL ACHIEVEMENT 2019/2020	DEVIATION FROM PLANNED TARGET TO ACTUAL ACHIEVEMENT 2019/2020
Percentage Number of research Report produced in line with the	2	2	0
SACE Research Policy and Agenda. of cases finalised.			
Number of provincial Practitioner based Research	9	9	0
conferences/seminars held.			
Establish SACE resource centre and virtual library	Resource centre established and equipped	Resource centre established and equipped	0

PROGRAMME 5 HIGHLIGHTS

- The council embarked on a number of research activities on various professional matters as follows:
- Teachers' Rights Responsibilities and Safety which informed the production of the Handbook for Teachers, which serves the purpose of:
 - Sharpen educators' understanding of rights, responsibilities and safety issues and their ability to act and respond appropriately when their rights and safety are being eroded;
 - Provoke thinking, debate and discussion about teachers' rights, responsibilities and safety in the broader education field and teaching profession; and
 - Serve as a guideline in the school environment when an issue of violence arises.
- Collaborative research activities with University of South Africa (UNISA) and University of Kwazulu-Natal
- Establishment of the SACE Resource Centre. Second phase to include educators' virtual library

PART C

ANNUAL FINANCIAL STATEMENTS



STATEMENT OF FINANCIAL POSITION

	Note(s)	2020	2019
Assets			
Current Assets			
Receivables from exchange transactions	4	962 657	2 855 933
Cash and cash equivalents	5	107 894 193	96 869 381
		108 856 850	99 725 314
Non-Current Assets			
Property, plant and equipment	2	63 528 667	63 040 338
Intangible assets	3	2 145 128	2 656 763
		65 673 795	65 697 101
Total Assets		174 530 645	165 422 415
Liabilities			
Current Liabilities			
Payables from exchange transactions	7	14 037 453	11 280 406
Unspent conditional grants and receipts	6	3 836 832	2 669 765
		17 874 285	13 950 171
Total Liabilities		17 874 285	13 950 171
Net Assets		156 656 360	151 472 244
Accumulated surplus		156 656 360	151 472 244



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STATEMENT OF FINANCIAL PERFORMANCE

	Note(s)	2020	2019
Revenue			
Revenue from exchange transactions			
Revenue		87 701 723	85 424 449
Other income	8	839 956	707 893
Interest received	9	4 629 426	3 922 820
Gain on disposal of property, plant and equipment		4 785	4 410
Total revenue from exchange transactions		93 175 890	90 059 572
Revenue from non-exchange transactions			
Government grants	10	18 832 932	
Government grants	10	18 832 932 112 008 822	
	10		
Government grants Total revenue	10		104 937 450
Government grants Total revenue Expenditure		112 008 822	104 937 450 (44 491 354
Government grants Total revenue Expenditure Employee benefit costs	11	112 008 822 (56 223 424)	104 937 450 (44 491 354 (2 476 530
Government grants Total revenue Expenditure Employee benefit costs Depreciation and amortisation	11	112 008 822 (56 223 424) (2 765 423)	104 937 450 (44 491 354 (2 476 530 (980 304
Government grants Total revenue Expenditure Employee benefit costs Depreciation and amortisation Lease rentals on operating lease Debt Impairment	11	(56 223 424) (2 765 423) (1 262 496)	(44 491 354 (2 476 530 (980 304 (563 978
Government grants Total revenue Expenditure Employee benefit costs Depreciation and amortisation Lease rentals on operating lease	11 12	(56 223 424) (2 765 423) (1 262 496) (2 119 421)	14 877 878 104 937 450 (44 491 354 (2 476 530 (980 304 (563 978) (31 324 264) (79 836 430)



NOTES: FINANCIAL PERFORMANCE

13. Operating expenses

	44 453 940	31 324 264
Research	1 324 996	419 974
Communications	3 786 866	2 544 560
Code of conduct	4 349 918	4 625 955
Professional development	11 578 697	9 453 244
Registration costs	820 326	865 655
Utilities	2 327 009	2 242 959
Travel - local	3 129 323	2 677 069
Training	270 951	97 231
Telephone and fax	755 865	509 676
Subscriptions and membership fees	911 205	790 626
Staff welfare	373 516	283 109
Security	699 635	342 098
Project maintenance costs	4 424 035	2 317 170
Printing and stationery	896 702	609 542
Postage and courier	20 044	24 158
Motor vehicle expenses	31 617	10 779
Insurance	380 903	318 394
Fines and penalties	62 151	2 036
Consulting and professional fees	6 395 670	1 856 264
Cleaning	544 774	257 277
Bank charges	548 201	427 947
Auditors remuneration	547 777	347 875
Advertising	273 759	300 666



NOTES: FINANCIAL PERFORMANCE

- Revenue from Operating Transactions increased by 3%
 - Increase of subscriptions full year compared to previous year
- Increase of 27% on CPTD subsidy spending
- Total Revenue increase of 7%
 - CPTD funding
 - Increase of collection of subscription and registration fees
- Personnel Expenditure increased by 26%
 - vacant positions were filled
 - Inflation related increase.
- Operating Expenditure increased by 42%
 - Inflation effect
 - Legal consultations
- Total Expenditure increased by 34%
 - Operating cost.
 - Personnel expenditure



NOTES: FINANCIAL PERFORMANCE/CONT

• SACE operated within its collected revenue of 112 million.

- Surplus of R5,2 million realised.
 - Approval has been obtained to retain surplus for contingency and increasing client provincial contact points.



STATEMENT OF CHANGES IN NET ASSETS

	Accumulated surplus	Total net assets
Balance at 01 April 2018 Changes in net assets	126 371 224	126 371 224
Surplus for the year Total changes	25 101 020 25 101 020	25 101 020 25 101 020
Balance at 01 April 2019 Changes in net assets	151 472 242	151 472 242
Surplus for the year Total changes	5 184 118 5 184 118	5 184 118 5 184 118
Balance at 31 March 2020	156 656 360	156 656 360



NOTES: CHANGES IN ASSETS

- Total Net Assets increased by 3%
 - Retained surplus for the year
- No acquisition of material Non-current Assets.



CASH FLOW STATEMENT

	Note(s)	2020	2019
Cash flows from operating activities			
Receipts			
Membership, registration, reprints and other receipts		88 541 418	85 577 878
Grants		20 000 000	16 000 000
Interest received		4 629 426	3 922 820
		113 170 844	105 500 698
Payments			
Employee costs		(55 954 947)	(43 692 808
Payment suppliers and others		(43 453 752)	(31 294 741
		(99 408 699)	(74 987 549
Net cash flows from operating activities	14	13 762 145	30 513 149
Cash flows from investing activities			
Purchase of property, plant and equipment	2	(2 673 335)	(1 504 328
Proceeds from sale of property, plant and equipment	2	19 144	6 201
Purchase of intangible assets	3	(83 141)	(1 918 456
Net cash flows used in investing activities		(2 737 332)	(3 416 583
Net increase in cash and cash equivalents		11 024 813	27 096 566
Cash and cash equivalents at the beginning of the year		96 869 381	69 772 815
Cash and cash equivalents at the end of the year	5	107 894 194	96 869 381

NOTES: CASH FLOW

- Cash inflow into SACE increased by 7%
 - Subscription fees
 - CPTD grant
- Net cash flows from operations decreased by 55% increase in operating cost(outflow).
- Net cash flows increased by 11% increase in revenue (inflow).
- Cash and Cash equivalents on the 31st March 2019 was R107.9 mil necessary approval has been obtained.



AUDITORS REPORT

- Few misstatements of information were identified and corrected on the spot;
- Emphasis of matter was raised on Irregular Expenditure of R174 000. Corrective measure are underway.
- SACE received an Unqualified Audit opinion for 2019/20.



